I. Overview of Policy
Please read this guideline in full prior to submitting a request for funding to help ensure qualification and completion of the potential request.

United Way of Cass-Clay (hereinafter referred to as United Way) is a registered 501(c)(3) private, not-for-profit entity and is governed by a volunteer Board of Trustees. Volunteer leadership is crucial to United Way as volunteers are responsible for making all decisions regarding funding to programs and strategic investments.

United Way is committed to advancing the common good and improving lives throughout Cass County, ND and Clay County, MN. Though United Way’s investment to community partners is accomplished primarily through an annual community investment review process, United Way recognizes the importance of having resources available in order to invest in innovative ideas and emerging initiatives. An emerging initiative could include, but is not limited to, pilot program, new programing, and/or expansion of existing program or service areas.

United Way will consider emerging initiative funding on an ongoing basis, for proposals which outline measurable progress toward one or more of United Way’s four Bold Community Goals:
1. Reduce Hunger and Homelessness
2. Prepare Children to Succeed
3. Help People Be Independent
4. Lift People Out of Poverty

II. Investment Strategy
This section is an overview of our investment strategy and focus areas within each of United Way’s four Bold Community Goals. In addition to these strategic focuses, United Way invests a heavier percentage of resources on proposals which seek to serve individuals who are economically disadvantaged and/or underserved populations.

Reduce Hunger and Homelessness: Under this goal United Way seeks to make investments toward measurable progress to reduce hunger and homelessness along a continuum of care including the following service areas: homeless outreach efforts, emergency shelter, feeding programs/food recovery efforts, and transitional/supportive housing, with a heavy focus on programs that follow the housing first philosophy, a proven method of ending all types of homelessness, which offers individuals and families experiencing homelessness immediate access to permanent affordable or supportive housing with a low threshold for entry.

Prepare Children to Succeed: Under this goal United Way seeks to make investments toward measurable progress to prepare children to enter school ready to succeed and ensure students are successful as they progress through school and upon graduation are “choice ready” for postsecondary or workforce.

Help People Be Independent: Under this goal United Way seeks to make investments toward measurable progress to increase access and reduce barriers to health and behavioral resources in health care and community settings and increase access and reduce barriers to social and vocational opportunities.
Lift People Out of Poverty: Under this goal United Way seeks to make investments toward measureable progress to support families by increasing access to quality, affordable child care and workforce development programs, ultimately increasing wages to a self-sustaining level.

III. Eligibility
All applicants must meet and provide evidence if requested of the following requirements:

- Requested funding will be used to serve residents of Cass County, North Dakota and Clay County, Minnesota. Applicants who serve a larger geographic area (i.e. statewide) may apply but must ensure that funding will support activities in these two counties.
- Maintain eligibility as a public agency, including Indian tribes and nonprofit private organizations, both secular and faith-based, which serve individuals in Cass County, North Dakota and Clay County, Minnesota. This requires that private nonprofit organizations obtain and maintain a 501(c)(3) status with the Internal Revenue Service.
- Be incorporated or chartered under appropriate local, state, or federal statutes.
- Abide by federal and state laws regarding anti-discrimination, equal opportunity, affirmative action, and anti-terrorism.
- Have an active, locally based, volunteer board of directors that meets regularly, makes policy decisions, and holds election of officers.
- Have an administrative structure with defined lines of responsibility, a mission statement, and bylaws.
- Be financially stable and able to ensure appropriate stewardship of the funds entrusted, perform a regular budgeting process, and be able to submit audited financial statements and/or IRS Form 990.
- Be willing to cooperate with collaborative partners and other organizations to meet collective goals and create measurable, lasting change for individuals in our community.
- Have current license, certification, and permits if applicable.
- Be able to demonstrate effectiveness of programs and services through measurable outcomes.

IV. Request Process
Eligible applicants are encouraged to submit a request for funding which aligns with United Way’s Bold Community Goals as outlined in section II. In addition to strategic alignment, please note the following before submitting a request:

- Applicants are eligible to receive emerging initiative funding one time per calendar year. The funded initiative must be complete or fully implemented before consideration is given for a new emerging initiative.
- Emerging initiative funding for capital needs, religious, and political purposes will not be considered.
- Requests for funding will be available on a rolling basis.
- Post funding report must be submitting no more than 30 days after the conclusion of funding. Any future funding will be prohibited until all required documentation of prior funding is submitted, reviewed, and accepted by United Way staff.

To submit a request for emerging initiative funding, applicants must send an email with intent to apply to BOTH Thomas Hill, Community Impact Director at thill@unitedwaycassclay.org and Megan Jenson, Community Impact Manager, at mjenson@unitedwaycassclay.org. Once the email is received, United Way staff will send an email with login information to submit the online request for funding, no later than 10 business days from receipt.

For any questions, please contact Thomas Hill at thill@unitedwaycassclay.org or Megan Jenson at mjenson@unitedwaycassclay.org or call 701-237-5050.
V. Request for Funding

Once the applicant has received access to the online request for funding, the request must be submitted in full within 30 calendar days to be considered for funding. Through the online request for funding, the applicant must submit the following items:

- Description of organization (including contact information and mission statement)
- Description of request (including program description, specific need for programing, how funding would be used, and reasoning for specific amount being requested)
- Description of implementation and evidence based programming
- Description of clients being served
- Demographic information of clients (including client age, gender identity, income, poverty level breakdown, race/ethnicity, and residency)
- Program performance measures and description of data collection process (both to measure the benefit to clients and for program improvement processes)
- Program Budget for most recently completed fiscal year, current fiscal year, and projection for the upcoming fiscal year
- Organization Annual Report (if applicable)
- Organization Audit Report (if applicable)
- Organization IRS Form 990 (if applicable)
- List of Board of Director members
- Client impact story

In the email containing login information to submit the online request for funding, a full guide will be provided with details on how to complete the request through the online platform.

VI. Request Approval Process

Through an annual budgeting process, the Board of Trustees approves the annual amount to be invested in potential emerging initiative requests.

All requests submitted through the online platform will be reviewed by United Way staff to ensure the requested information is included in full and conduct any follow-up required for completion and clarification.

Following, the United Way President will review and approve or deny the request for funding, based on the level to which the request adheres to the strategic focus and eligibility guidelines as outlined in the previous sections.

This decision will be presented to the Board of Trustees to inform them of the investment and expenditures with this line item.

Emerging initiative funds will typically be dispersed no later than 30 days following approval. Final funding disbursement date and reporting due date will be determined following approval of the request.